

BEAR Program Indicators

Chamber of Commerce

Membership

Survey Results

NW Montana

Business
Expansion
And
Retention



Business
Expansion
And
Retention





Business
Expansion
And
Retention



BEAR Services

NW Montana BEAR

Business Expansion And Retention

	Please contact me to schedule a	n ap	pointment to learn n	nore abo	ut
gro	wing my business! These service	es a	re offered at no cost		
I no	eed assistance with:				
	Business Assessment		Government Contra	actina	
	Business Plans		Human Resources	9	
	Education & Training		Manufacturing		
	Facility Location & Expansion		Marketing & Position	ning My	Business
	Financing & Access to Capital		Regulatory Assista	nce	
Na	ime				
Bu	siness:				
	one:				
En	nail Address:				
Pr	eferred method of contact:		Phone	Emai	I
Сс	omments:				

Business Expansion And Retention



BEAR Progress

184 Visits with local CEO's & Owners

102 Direct referrals to partners for assistance

- 43 Workforce Assistance
- 14 Environment / Government regulations
- 11 Entrepreneurship Skills
- 10 Additional Markets
- 8 Production Capabilities Improvement
- **6** Financing Capital
- 5 Location Assistance
- 4 Local & State Government
- 1 Utility

Business
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And
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BEAR Indicators

184 Visits with local CEO's & Owners

Their Attitude of the Local Economy

- 94% Resoundingly positive about the community
- Rate local business climate good to excellent
- 72% Say local business climate has improved over the last 5 years
- 76% Indicate business climate will continue to improve over the next 5 years

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BEAR Indicators

184 Visits with local CEO's & Owners

Their Outlook on Growth

of Employees

Increase 67%
Decrease 5%
Stay the same 28%

11% Increase
9932 Employees
1106 to be added

Sales Revenues

 Higher
 90%

 Lower
 4%

 Same
 6%

78% Some portion of sales beyond local area

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Summary of Municipal Services Ratings

Poor

No

Opinion

Not

Applicable

Good to Excellent

Good

Fair

Excellent

					1	I I	
Airport	42%	42%	5%	3%	3%	4%	
Fire/Emergency Services	39%	42%	4%	4%	9%	1%	
Police Protection	33%	44%	9%	6%	7%	2%	
Electric Utilities	21%	59%	9%	6%	2%	1%	
Public Water & Sewer	20%	35%	11%	4%	7%	23%	
Gas Utilities	15%	54%	8%	6%	5%	12%	

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Summary of Municipal Services Ratings

No

Not

Fair to Good

	Excellent	Good	Fair	Poor	Opinion	Applicable
Highway System	3%	42%	27%	14%	4%	10%
Phone/Internet	16%	41%	24%	17%	1%	1%
Building Inspection	8%	38%	21%	8%	16%	10%
Local Road Network	4%	37%	31%	25%	2%	1%
Code Enforcement	6%	36%	20%	12%	12%	13%
Zoning/Land Use	4%	28%	22%	24%	11%	11%



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Summary of Municipal Services Ratings

No Opinion to Poor

	Excellent	Good	Fair	Poor	No Opinion	Not Applicable
Public						
Transportation	1%	11%	13%	28%	21%	26%



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Summary of Business Climate Ratings

Good to Excellent

Excellent

	Dacenent	Good	I all	1 001	110 Opinion
Recreational Amenities	75%	20%	5%	0%	0%
Healthcare	37%	42%	7%	5%	7%
Cultural Amenities	34%	38%	19%	6%	2%
Colleges and Universities	33%	50%	8%	2%	6%
K-12 Education	26%	51%	7%	1%	11%
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Summary of Business Climate

Ratings

Fair to Good

Excellent	G00a	Fair	Poor	No Opinion
15%	52%	20%	7%	6%
16%	44%	26%	12%	2%
6%	41%	28%	22%	4%
6%	39%	31%	13%	10%
6%	32%	20%	16%	22%
6%	22%	16%	9%	40%
	15% 16% 6% 6%	15% 52% 16% 44% 6% 41% 6% 39% 6% 32%	15% 52% 20% 16% 44% 26% 6% 41% 28% 6% 39% 31% 6% 32% 20%	15% 52% 20% 7% 16% 44% 26% 12% 6% 41% 28% 22% 6% 39% 31% 13% 6% 32% 20% 16%

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Summary of Business Climate Ratings

Areas for Improvement

	Excellent	Good	Fair	Poor	No Opinion
Workforce Availability	5%	27%	25%	39%	3%
Worker Compensation Rates	3%	26%	23%	32%	15%
Local Tax Structure	3%	29%	33%	24%	11%
State Tax Structure	1%	19%	34%	38%	6%
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184 Visits with local CEO's & Owners

Keys to Improve the Business Climate

(open-ended response count)

"Job
candidates
from out of
state are
shocked at
the disparity
between low
wages and
high cost of
living."

- Accept and Manage Growth
- Commitment to Local Business
- Decision Maker Cooperation
- > Small Business Support
- > Workforce Availability
- > Infrastructure Expansion

Business
owners
specifically
chose the
Flathead. An
important part
of their
business plan is
to determine
how to stay
here.



Chamber's Priority Issues Survey

Annual Survey 60 Second

Faxed to each member in Sept., 2006

82 Responses

Results compiled Oct., 2006

Kalispeil
Area Chamber of Commerce

60 Second Survey We would really appreciate

Business background Indicate the lifecycle stage

one minute of your time

Declining

2.	# of Years in Business		
3.	Indicate your total number of employees. # of Part-time employees # of Full-time employees (30+ hr avg/we	ck)	
4.	In 2007 do you expect your number of employeeIncreaseStay the	s to: sam	е
5.	Do you expect your sales/revenue for 2007 v. 20 Higherl.owerSame Not Sure	06 to	be:
6.	Identify the source of your sales by percentage: Local (within 50 miles) Natio Regional (51-250 miles) Int'l	nal	
	The Kalispell Chamber's performance. Excellent Fair Good Poor Would you recommend a Chamber membership to business professionals? Yes No	other	
	llot issues	_	_
	Where should the Chamber stand on following ballot issues?		Tie
	tonowing banot issues.	For	ş
Min	nimum Wage initiative (I-151): Take effect	For	Aga
Jan	nimum Wage initiative (I-151): Take effect mary 1, 2007 to increase the minimum wage	For	Age
Jan St Pro	nimum Wage initiative (I-151): Take effect aary 1, 2007 to increase the minimum wage op-Over_Spending** (SOS) Initiative (CI-97): hibit the Legislature from approving bennial	For	VBr
Jan State Pro state	nimum Wage initiative (I-IS1); Take effect aary 1, 2007 to increase the minimum wage op-Over_Spending" (SOS) Initiative (CI-97); hibit the Legislature from approxing beamial e spending that outstrips the rate of inflation and	For	Aga
Pro stat pop	nimum Wage initiative (I-151): Take effect aary 1, 2007 to increase the minimum wage op-Over Spending" (SOS) Initiative (CI-97): hibit the Legislature from approxing becamin e spending that ouistrips the rate of inflation and ulation growth in the state.	For	Age
Pro stat pop	nimum Wage initiative (1-151): Take effect ary 1, 2007 to increase the minimum wage op-Over. Spending." (SOS) Initiative ((1-97)): this the Legislature from approving bearnial espending that outstrips the rate of inflation and ulation growth in the state. inent Domain (1-154): Make it harder to	For	Aga
Jan State Pro State pop Em con fron	nimum Wage initiative (I-151); Take effect sary 1, 2007 to increase the minimum wage op-Over. Spending: "GOSD, Initiative (GL-97); inhibit the Legislature from approving beemial spending that outstrps the rate of inflation and ulation growth in the state. Intent Domain [L-152]: Make it harder to dorne private property and requires payment the government if the value of the private	For	VBr
Jan State Pro State pop Em con from pro	nimum Wage initiative (I-151); Take effect aray 1, 2007 to increase the minimum wage op-Over. Spending: ('OSD) Initiative (CI-97); thick the Legislature from approving bermial e spending that coatrips the rate of inflation and ulation growth in the state. (inent Domain (I-159): Make it harder to deem private properly and requires payment to the government if the value of the private perty is reduced by government action.	For	νδν
Jan Pro stat pop Em con from pro Jue	nimum Wage initiative (I-151); Take effect sary 1, 2007 to increase the minimum wage op-Over. Spending: "GOSD, Initiative (GL-97); inhibit the Legislature from approving beemial spending that outstrps the rate of inflation and ulation growth in the state. Intent Domain [L-152]: Make it harder to dorne private property and requires payment the government if the value of the private	For	Aga
Jan "St Pro stat pop Em con from pro Jud alle reas	nimum Wage initiative (I-151); Take effect any 1, 2007 to increase the minimum wage op-Over. Spending: "GOSD laitlative (GL-97); hibbit the Legislature from approving beemial sepending that outstrps the rate of inflation and ulation growth in the state. Intent Domain Li-1521; Make it harder to dorne private property and requires payment the government it he value of the private perty is reduced by government action. Licial Result (GL-89); Change the constitution to we for the recall of judicial officials for any on	For	VBr
Jan Stat Pro Stat por Em con from pro Jue alle rear Ner cert	nimum Wage initiative (I-151); Take effect any 1, 2007 to increase the minimum wage op-Over. Spending: ('OSO) Initiative (CI-27); tubbit the Legislature from approving beemial sepending that outstrys the rate of inflation and ulation growth in the state. Intent Domain (L-158): Make it harder to dornn private property and requires payment the government it be value of the private perty is reduced by government action. (Incide) Result (CI-39): Change the constitution to we for the recall of judicial officials for any to to to to to to to to to to	For	V₽P
Jan St Pro Stat Pro Stat por Em con from Jud alle rear Ner cert twe	immm Wage initiative (I-151); Take effect any 1, 2007 to increase the minimum wage po-Dev. Spending. ('OSD) Initiative (CI-27); bubble the Legislature from approving bearmal bubble the Legislature from approving bearmal or pending that contribute the test lattice growth in the state. International contribute the state of the state of the state (International Contribute (International Contribute or the provement in the state or the provement in the province province the state of the private servin is reduced by government action. In the provement in the state or the province of the private servin is reduced by government action. In the province of the private servince of the private servince to the private servince	For	VPH
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Your response to this survey will help us set our 2007 Kalispell Business Agenda

To be completed by the business owner of executive management of your business.

10. Help us set our priorities by ranking the following list.	Highest Priority	Important	Necessary	Nice to have	Do not focus on
Business / Economic Information Resource; Luncheons, Print & Email Newsletter, Community Profile, Economic Outlook Seminars, Quarterly Cost of Living Research	5	4	3	2	1
Community Development & Growth: Advocate to Growth Policy Process in order to create the land-use framework in which businesses can thrive.	5	4	3	2	1
Community Support: Parades, 4-H/FFA Stock Sale, Website, Business Man/Woman & Great Chief Awards	5	4	3	2	1
Economic Development: FRBG (Flathead Regional Business Cintrel) Services to Basiness Professionals through to-resident programs at the Chamber building. New Basiness & Industry Support, Visitor & Redocation Support, Workforce Support, Government Contracting Assistance, Covernment Contracting Assistance, Covernment Contracting Assistance, Development, Floramin Promotion, Workforce Training, Loadership Development, Business Espansion & Relettion	5	4	3	2	1
Education & Workforce Development: Building competitive education and workforce systems through initiatives like Workforce 2020 & The Kalispell Business & Education Initiative	5	4	3	2	1
Government Advocacy – Local, State & Federal	5	4	3	2	1
Member Services, Promotion & Networking: Tiered Benefits Membership Option, Chamber Choices Healtheare Program, FVCC 20% Discount, Chamber Event Sponsorship Opportunities, UNWINDS, Newsletter Inserts, Mailing Lists, Website Bamer Ads & Listings, Membership Directory, Visitor's Center Referrals	5	4	3	2	1
Small Business Development Center (SBDC): Business Plan Assistance, Marketing, Finance & Assessment	5	4	3	2	1
Other (please describe)	5	4	3	2	1

11. What is the one thing the Kalispell Chamber should be

One Survey Completed Per Business Please Return by Friday, Oct 13, 2006 Chamber Fax 758-2805





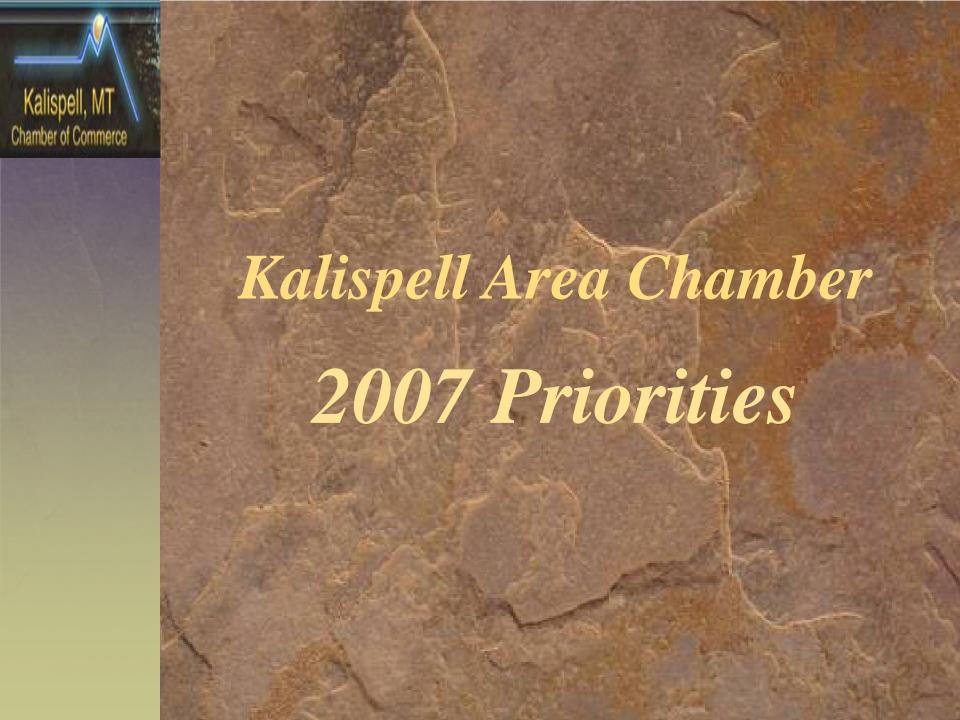






Where Should the Chamber Focus It's Efforts (5 point scale)

- 4.3 Community Development & Growth
- 4.2 Economic Development
- 3.9 Business/Economic Information Resource
- 3.9 Education & Workforce Development
- 3.8 Government Advocacy
- 3.8 Small Business Development Center
- 3.5 Member Services, Promotion & Networking
- 3.3 Community Support





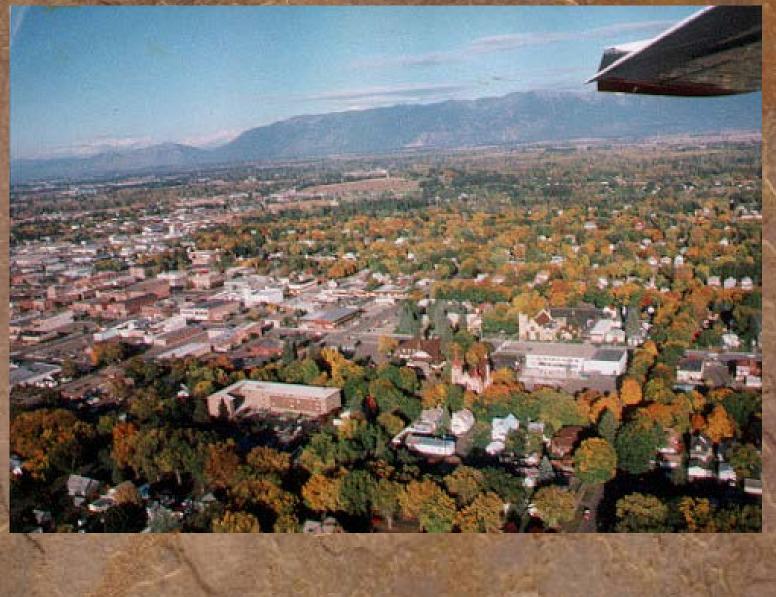
Economic Development Flathead Regional Business Center



- Flathead Convention and Visitor Bureau
- Flathead Job Service Workforce Center, Business Advocates
- > Flathead Valley Comm. College, Workforce Training Staff
- **Kalispell Area Chamber of Commerce**
- Kalispell Chamber Foundation
- Montana Manufacturing Extension Center, Kalispell Field Engineer
- Montana Manufacturing Extension Center, MilTech Field Engineer
- Procurement Technical Assistance Center
- > Small Business Development Center



Community Development





Education, Employment & Training

Career Plan of Study

Agriculture and Natural Resources

In Agriculture and Natural Resources vou can

- · Develop Ways to
- · Create Ways to A and Natural Envir Design Technolo
- Agribusiness

· Expand Methods

Agric

20 Car

Environment Forestry and Hydrologists Apricultural a Environment

Landscape A Soll and Plan Environment Veterinary To Managers of Landscaping Nonfarm An

elathea

Flathead High 5

For additional inf

Agriculture and Natural Resources

Including the planning, implementation, production, management, processing, and/or marketing of agriculture commodities and services, including food, fiber, wood products, natural resources, forest, and environmental resources. It also includes related professional, technical, and educational services.

Do you...

- We carring for pets and sick or injuried animals, and/or training animals:
 enjoy doing mechanical or physical tasks?

Do you have ...

Are you..









Transportation & Infrastructure



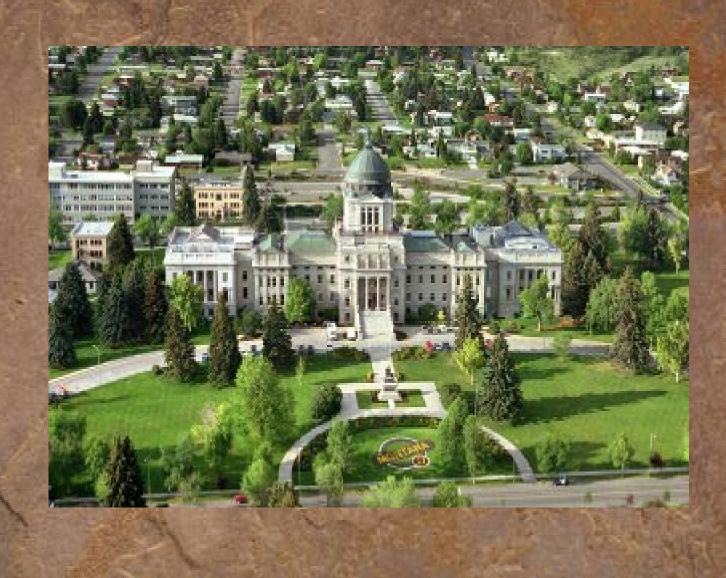


Tourism, Recreation & Culture





Taxes





Leading Business, Leading Communities

Montana Chamber Choices



Tiered Benefits Membership **Packages** 2007

Your investment in the Kalispell Area Chamber

is an investment in the future of vour business, our community and

the Flathead Valley.

First-rate Benefits for You and Your Business:

- Affiliation
- Marketing
- Networking
- · Community Leadership
- · Products & Services
- · Timely Information
- Education
- · Business Assistance
- Government Advocacy

- **Tiered Membership Benefits**
- Member Sponsorship
- **Chamber Choices Health**

Plan



Chamber Initiatives

2007

- Economic Development
- Community Development & Growth
- **Education, Employment & Training**
- > Transportation & Infrastructure
- Natural Resources & the Environment
- Tourism, Recreation, & Culture
- > Taxes
- Leading Businesses, Leading Communities



