

THIS IS THE CRAZY, RIGHT TIME

LESSONS WE LEARN THAT WILL GUIDE OUR ECONOMIC FUTURE

BIG SKY ECONOMIC DEVELOPMENT







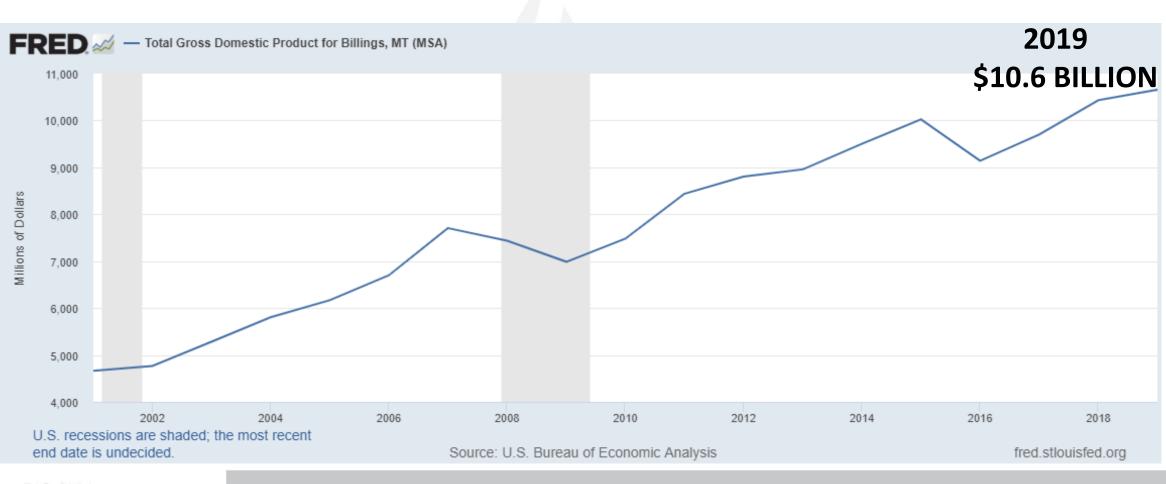


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PRE- COVID-19 ECONOMY

BILLINGS GDP GROWTH

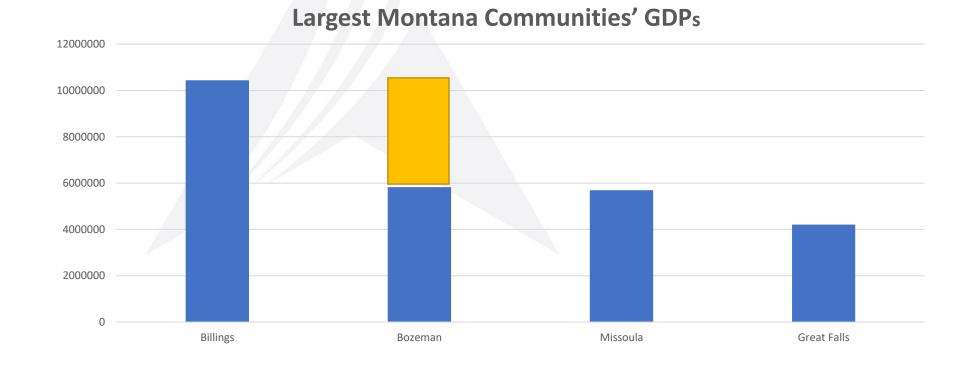








MT PEER COMMUNITY GDP



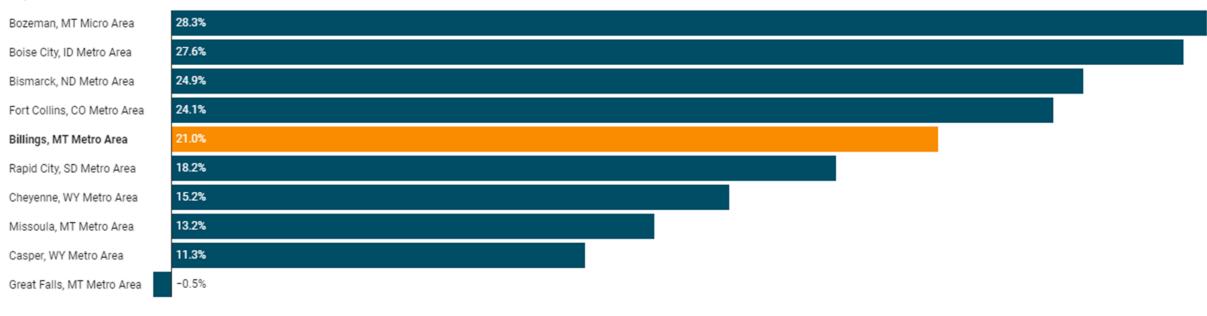






HISTORIC POPULATION GROWTH

Population Growth, 2009-2019



Source: Census > American Community Survey • Created with Datawrapper







COST OF LIVING/HOUSING COSTS

| СІТҮ | COST OF LIVING | HOUSING |
|------------------|----------------|----------|
| enn | | 10051110 |
| Bozeman, MT | 121.6 | 434,200 |
| Fort Collins, CO | 118.3 | 389,700 |
| Missoula, MT | 104.4 | 305,500 |
| Boise, ID | 103.6 | 303,100 |
| Cheyenne, WY | 99.6 | 253,900 |
| Bismarck, ND | 97.1 | 266,600 |
| Casper, WY | 95.5 | 201,200 |
| Billings, MT | 94.9 | 230,500 |
| Rapid City, SD | 92.9 | 208,000 |
| Great Falls, MT | 90.3 | 201,100 |
| | | |

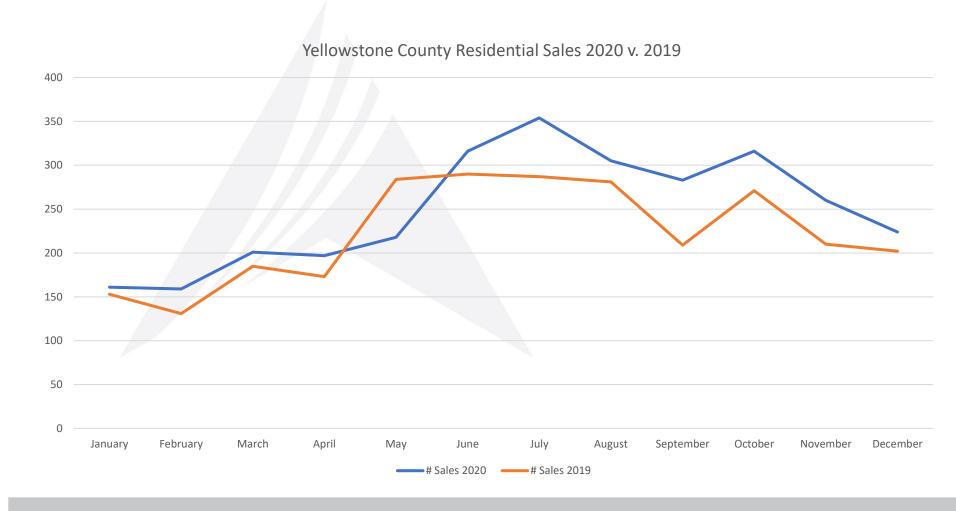






RESIDENTIAL SALES 2020 VS 2019





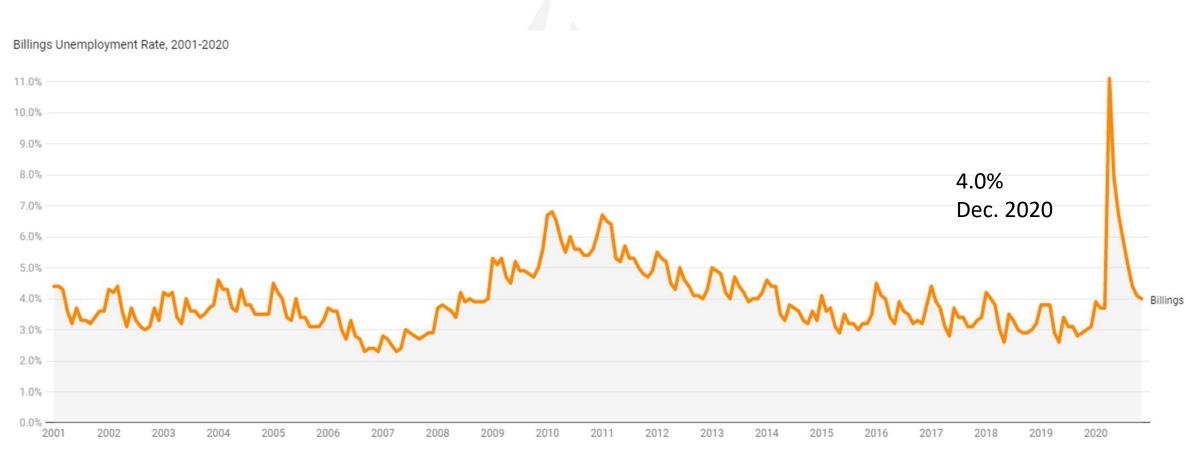






BILLINGS ECONOMY & RESILIENCE





Source: Bureau of Labor Statistics - Created with Datawrapper







UNEMPLOYMENT INSURANCE CLAIMS









CAPITAL INFUSION DURING THE PANDEMIC

INTO YELLOWSTONE COUNTY & MONTANA

\$540,609,900

• Montana Total EIDL

*(through 11.22.20)

\$738,102,222

• State Coronavirus Relief Dollars

\$1,938,613,342

Montana Total PPP
*(2020 through 8.8.20 & 2021 through 1.24.21)

\$101,774,753

Yellowstone County Total *Reflects 13.8% of the grant awards state-wide*

\$3.2 BILLION Infused in Montana

\$342,132,807

Yellowstone County Proportion of EIDL/PPP





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THE STORY BEYOND ECONOMIC DATA

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3 THINGS WE LEARNED DURING THE PANDEMIC THAT COULD CHANGE OUR ECONOMIC FUTURE



Lesson One SUPPORT ENTREPRENEURSHIP

NOW IS THE RIGHT TIME TO START A BUSINESS

"It was risky and scary to open a business during a pandemic, but it was also the right time for us, and we couldn't wait." – Marguerite Jodry, Managing Partner





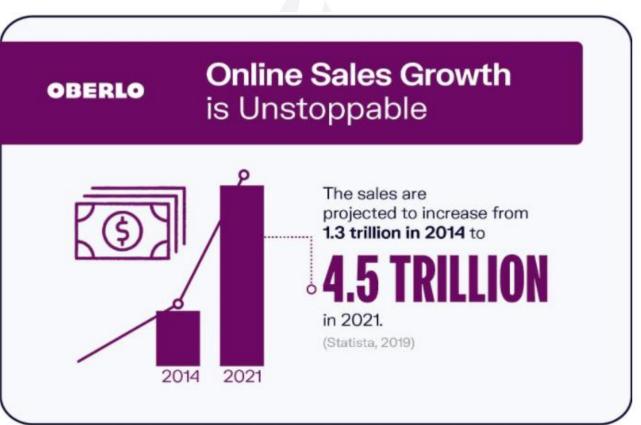


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TOP ECOMMERCE TRENDS

2021



Their research found that eCommerce penetration in the US had experienced 10 years of growth in the first quarter of 2020 alone.







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Lesson Two THE VALUE OF OUR HEALTHCARE HUB STATUS LEAN IN TO HEALTHCARE AS ONE OF THE KEY ELEMENTS IN OUR ECONOMIC RECOVERY

Healthcare Pain and Workforce Pressures

- Pains and pressure in healthcare are real, even before COVID-19
- Over the past year the job posting for RN's has increased **75%** over 2019; **256 RN jobs posted today**
- Montana ranks **#7** in the nation for oldest physician workforce with **35%** of our doctors age 60+













KEY COMPONENT TO ECONOMIC RECOVERY

"WORLD CLASS HEALTHCARE"

Key Growth Sector

- Healthcare has been the leading job creator in our market for at least the last 5 years
- Supports **23,000** jobs in our community; \$1.46 B total compensation-30% of YC total
- \$3.2 B GDP, nearly 30% of total YC GDP
- Serves a 620,000 population HRR; 40% outside of YC
- Multiple regional/rural partnerships for primary care
- "World Class" healthcare





Investment is coming. Our job is to support infrastructure needs (continue to build a quality community) and train the workforce. Now!







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YELLOWSTONE COUNTY ECONOMIC RESPONSE & RECOVERY

Lesson Three EXECUTE PLANS TO BUILD COMMUNITY

THE EXPECTATIONS OF "COMMUNITY" ARE CHANGING AND CONNECTING US IN NEW WAYS

- **Connection with the outdoors** Emphasis on Trails/Parks/Open Space
- Quality of communities are being judged anew, and Montana and Billings are experiencing a growing connection with new commers
- Increased expectation to connect at high speed









WALKING NUMBERS

KIWANIS TRAIL FOR MARCH - MAY (2019 & 2020)

| MONTH | 2019 | 2020 | CHANGE (%) |
|-------|--------|--------|------------|
| March | 5,150 | 6,227 | +20.9% |
| April | 5,826 | 10,357 | +77.8% |
| May | 6,506 | 10,364 | +59.3% |
| TOTAL | 17,482 | 26,948 | +54.1% |



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EXECUTE DEVELOPMENT PLANS THAT CONNECT US









We expect a built environment that connects us to our gorgeous natural environment.







EXECUTE

QUALITY COMMUNITY | DEVELOPMENT | EXPANSION











BILLINGSGAZETTE.COM Town and Country Foods to take over vacated Lucky's Market store in midtown Billings







3 LESSONS | RECAP

THIS IS THE RIGHT TIME

1. Support Entrepreneurship

- 2. Lean into Healthcare Hub Status
- 3. <u>Execute</u> our Plans to Build "Community"

