



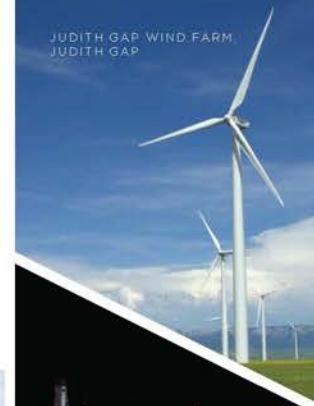
BIG SKY ECONOMIC DEVELOPMENT

EDA • EDC CREATING MONTANA BUSINESS OPPORTUNITIES

Economic Outlook 2014

CREATING MONTANA
BUSINESS OPPORTUNITIES

JUDITH GAP WIND FARM
JUDITH GAP



MONTANA DAKOTA UTILITIES
BILLINGS, MT



SPRING CREEK MINE
DEERLOAN, MT

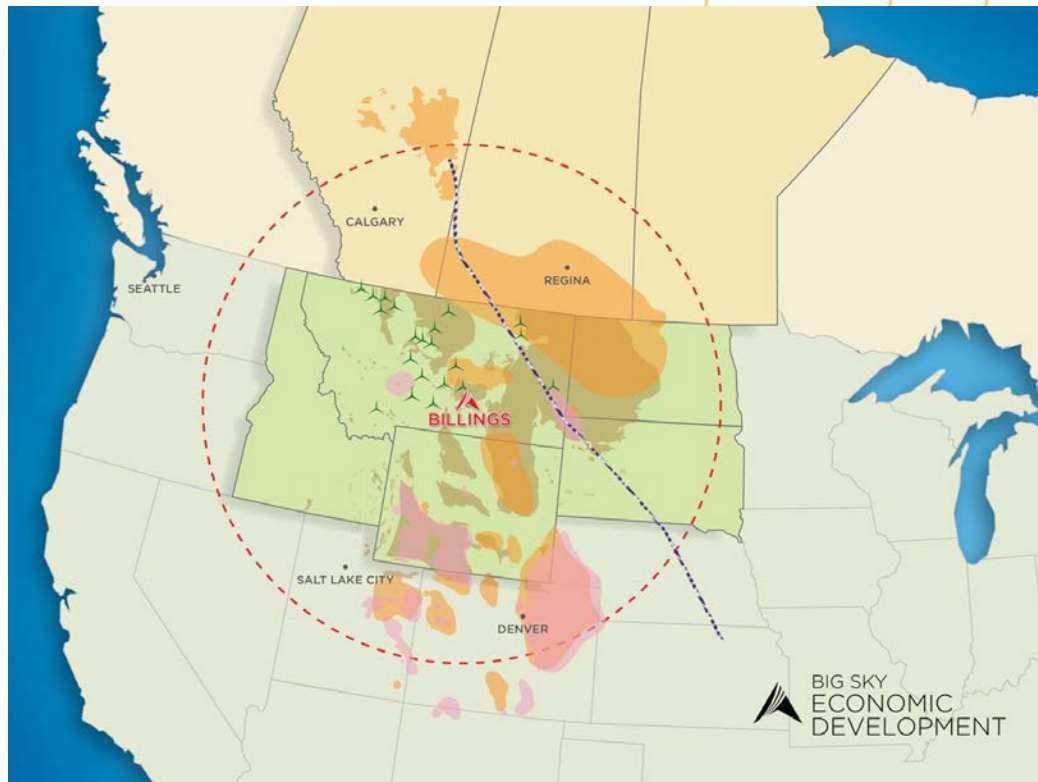


Key Considerations

1. Workforce

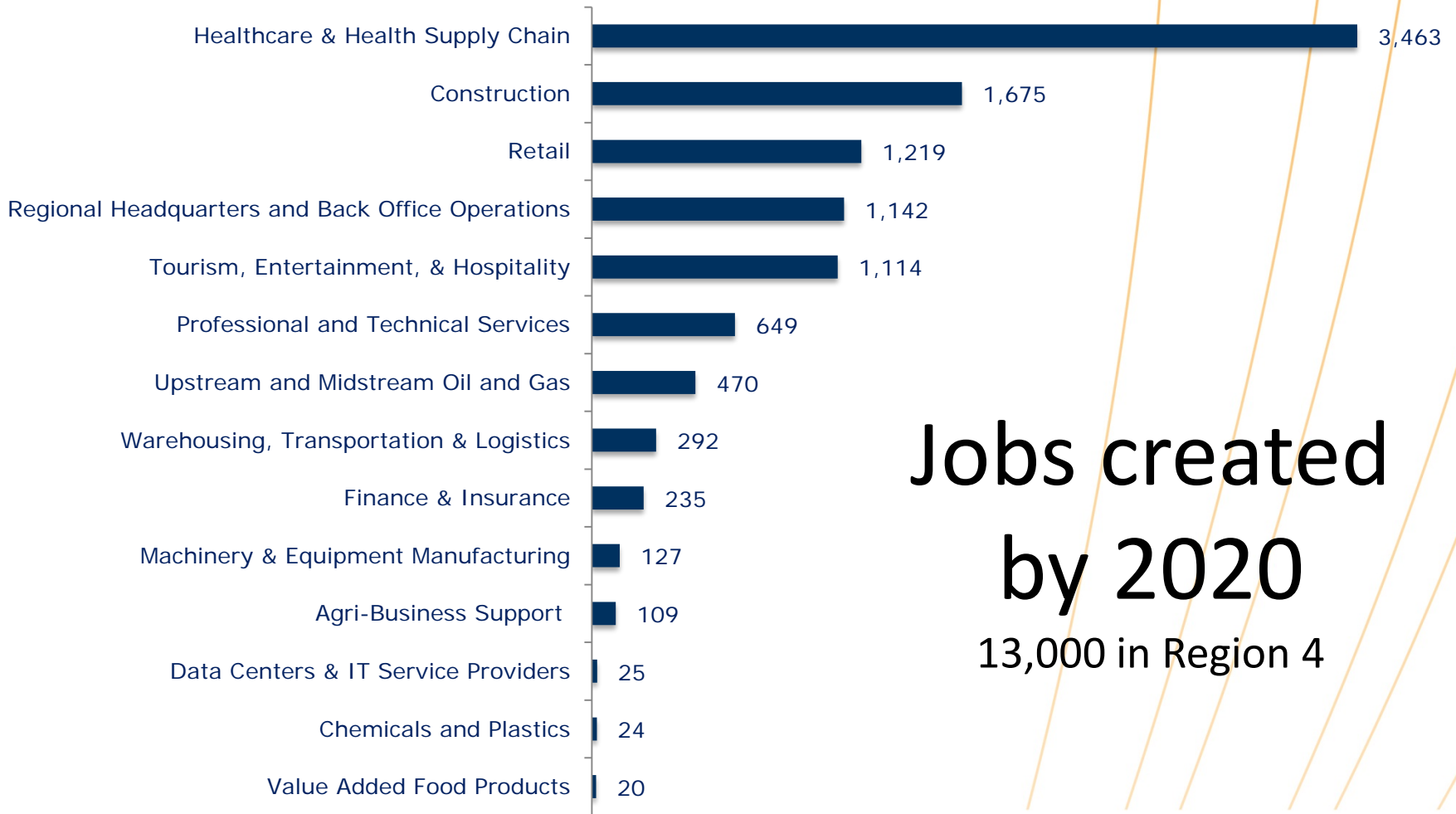
**2. Strategic
Community
Investment**

**3. Being
Regionally
Aware and
Visionary**





Top Industry Needs

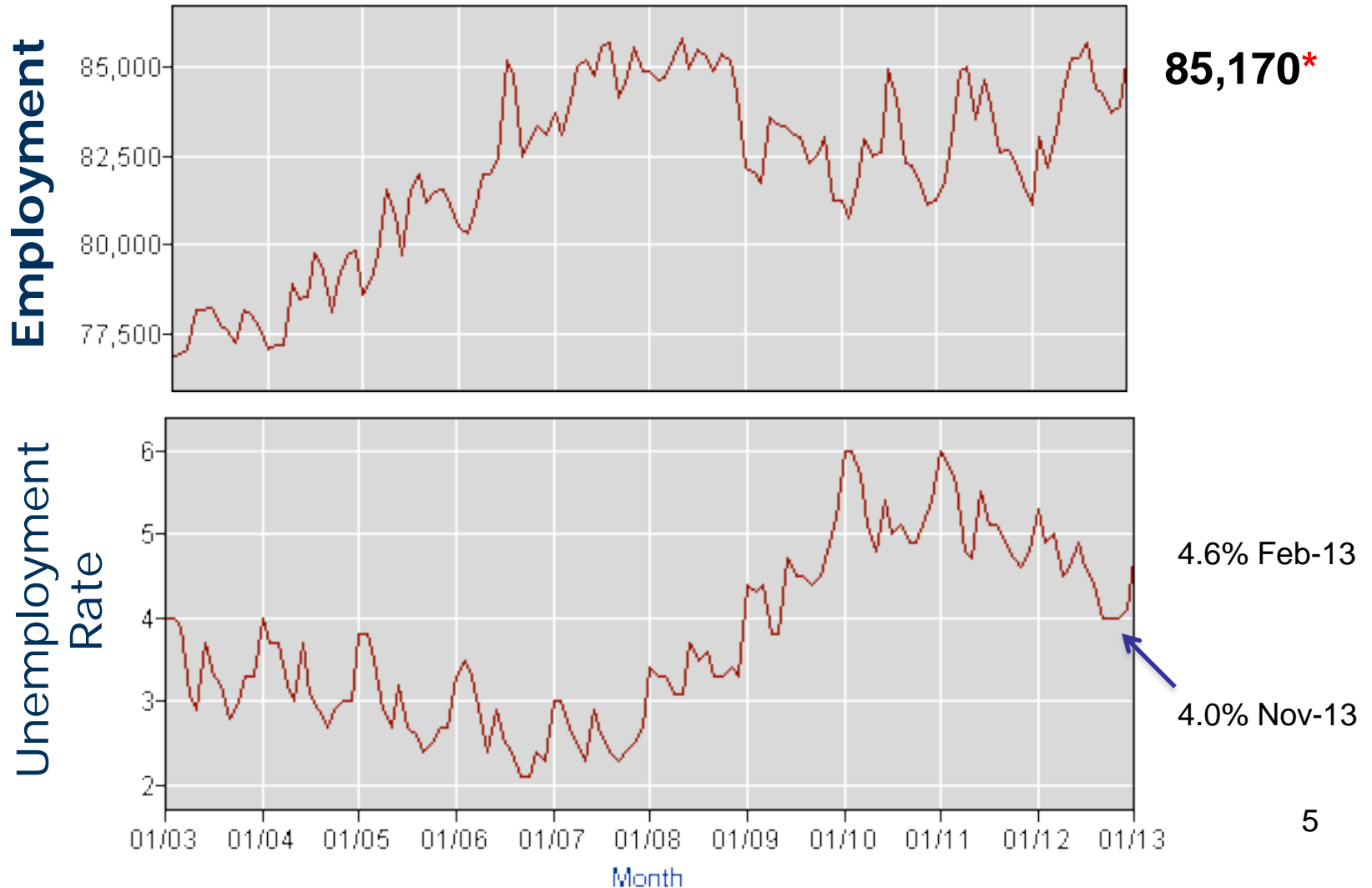


**Jobs created
by 2020
13,000 in Region 4**

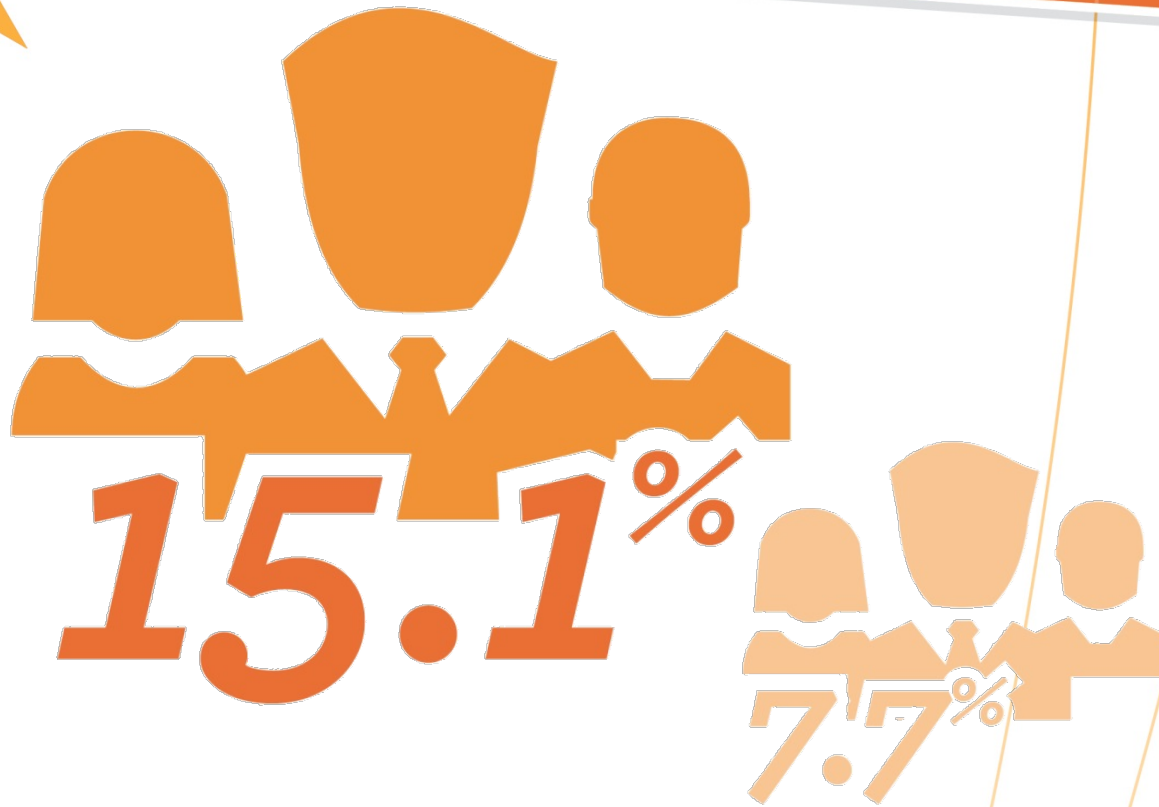
ECONOMIC ENVIRONMENT

Billings is currently enjoying strong growth.

Yellowstone County



Labor Force Growth



IN 2011

workforce grew

15.1% IN YELLOWSTONE COUNTY

VS

7.7% NATIONALLY

Labor Force Growth

BETWEEN 2008 AND 2013

*Job orders have
increased*

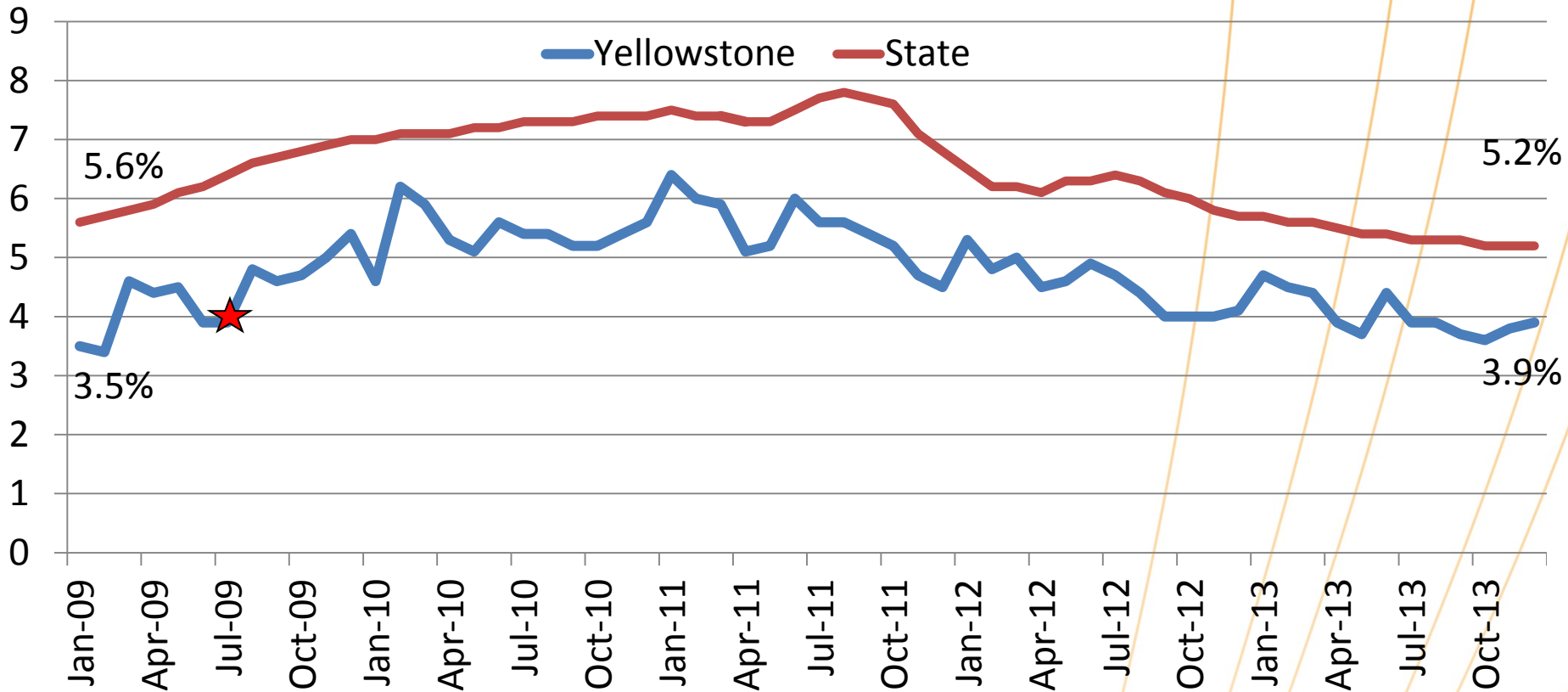
56%



Source: Billings Job Service, Region 4 Data

Unemployment

UNEMPLOYMENT RATES



Source: US Department of Labor, Bureau of Labor Statistics



BillingsWorks

Workforce Council

Vision: We will be the premier business-driven workforce development hub by 2023.



BillingsWorks



- NEED: Hire 200+ conductors in MT
- BillingsWorks created **Work-Now** Response Team
- Working with BNSF to find candidates & training

his understanding was that the pow- speed enforcement," the spokes-
er collapsed, these products became investors according to their ages,
worthless. Local investors lost bil- education level and risk appetite.
them Uyghurs. Officials said four peo- Everything is back to normal. There
ple would be formally charged. are people inside praying now."
There were no big riots yesterday
the wake of ethnic Han

Investment

International tenders for parts
services both in the post-handover
special administrative region and the
said.
More than 60 per cent of the
ance of title
ing between villagers, even
given swine affect patients' care.
k consults "Hong Kong is approaching a
other treatment centres can provide
However, the report did recom-
mend pay rises for nearly all grades of
its sales system and make improve-
ments.
"Let's hope we can all put the
told
mate that for each confirmed
flu case 10 to 20 cases are unreported

Public Investment



(These numbers include City expenditures and do not include investments made by the State or Yellowstone County)

Public Investment



Public Investment



Public Investment





BUILDING THE LIBRARY + ONE YEAR OF OPERATION WILL RESULT IN:


\$29 million in Gross Economic Output

\$14.6 million in Gross County Product.

\$10.9 million in Total Labor Income.

\$2.8 million in Capital Income.

\$827,000 in Indirect Business Taxes & Fees.



Over five years, the combined one-time and ongoing benefits total...



\$40.4 million
in gross economic output.

Public Investment



**Unique
Public-
Private
Partnership**



BIG SKY
ECONOMIC DEVELOPMENT

BIGSKYECONOMICDEVELOPMENT.ORG

Public Investment



SWORDS RIMROCK PARK

...IS YOUR TRAILHEAD FOR RECREATION




BILLINGS IS THE TRAILHEAD TO MONTANA, and Swords Rimrock Park is the trailhead to Billings. This in-town escape provides breathtaking views, historic icons, paved recreational trails, and a Billings experience that should not be missed. Enjoy 2 miles of paved trail in the park, and go on to enjoy the approximate 5 mile ride to the river.

POINTS OF INTEREST

1 Trailhead	5 Skeleton Cliff
2 Black Otter Trail	6 Sacrifice Cliff View Point
3 Yellowstone Kelly's Grave	7 Boothhill Cemetery
4 Rimrocks	8 Yellowstone River

TRAILHEAD 1
Park your vehicle, hop on the trail, and take a moment to breathe in the beauty that lays before you. Five mountain ranges meet your eyes as you look out: the Pryor, Big Horn, Snowy, Crazy and Beartooth. Downtown Billings is nestled below, and historic icons and forever views await.

BLACK OTTER TRAIL
A road only to be traversed by hearty vehicles, this is best explored by bike or on foot. The roadway was named for Crow Indian Chief Black Otter in 1938.

SKELETON CLIFF
Skeleton Cliff, or The Place of Skulls as it was historically known, is the gravesite for many Crow Indians.

YELLOWSTONE KELLY'S GRAVE
Truly a man of the frontier, Luther "Yellowstone" Kelly requested to be laid to rest in Montana, thus this iconic veteran is buried here.

RIMROCKS
The cliffs surrounding Billings are composed of fine-grained sand and silty mud deposited 70 to 80 million years ago in offshore bars of a great inland sea.

YELLOWSTONE RIVER
The longest running undammed river in the United States runs through our back door. Along the river's 678 miles are changes in water temperature, turbidity (sediment) and fish species. Historically known for Lewis & Clark's use of it.

Information provided courtesy of the Western Heritage Center. Visit them to learn more: whc.org.





● Parking



FEET

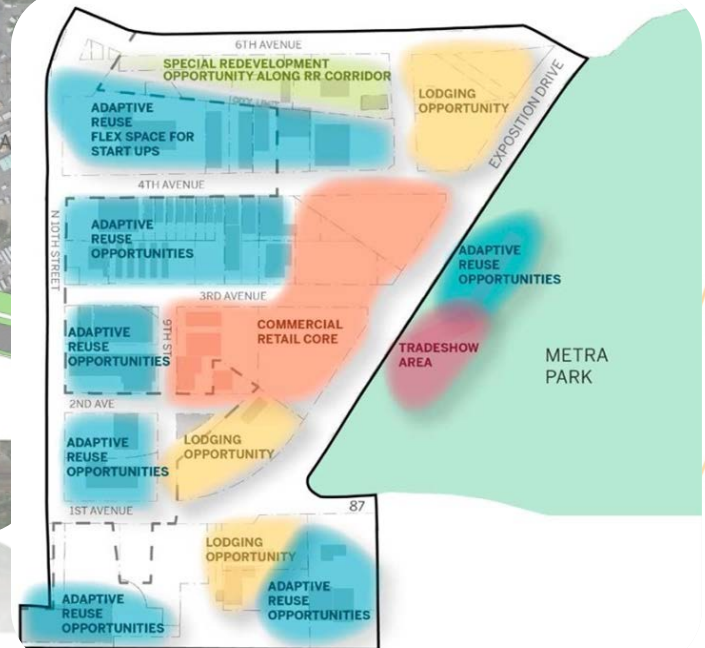




More plans ahead...



Hospitality Corridor





Convention Center?



Rushmore Plaza Civic Center, Rapid City, SD



Why are these investments so critical:

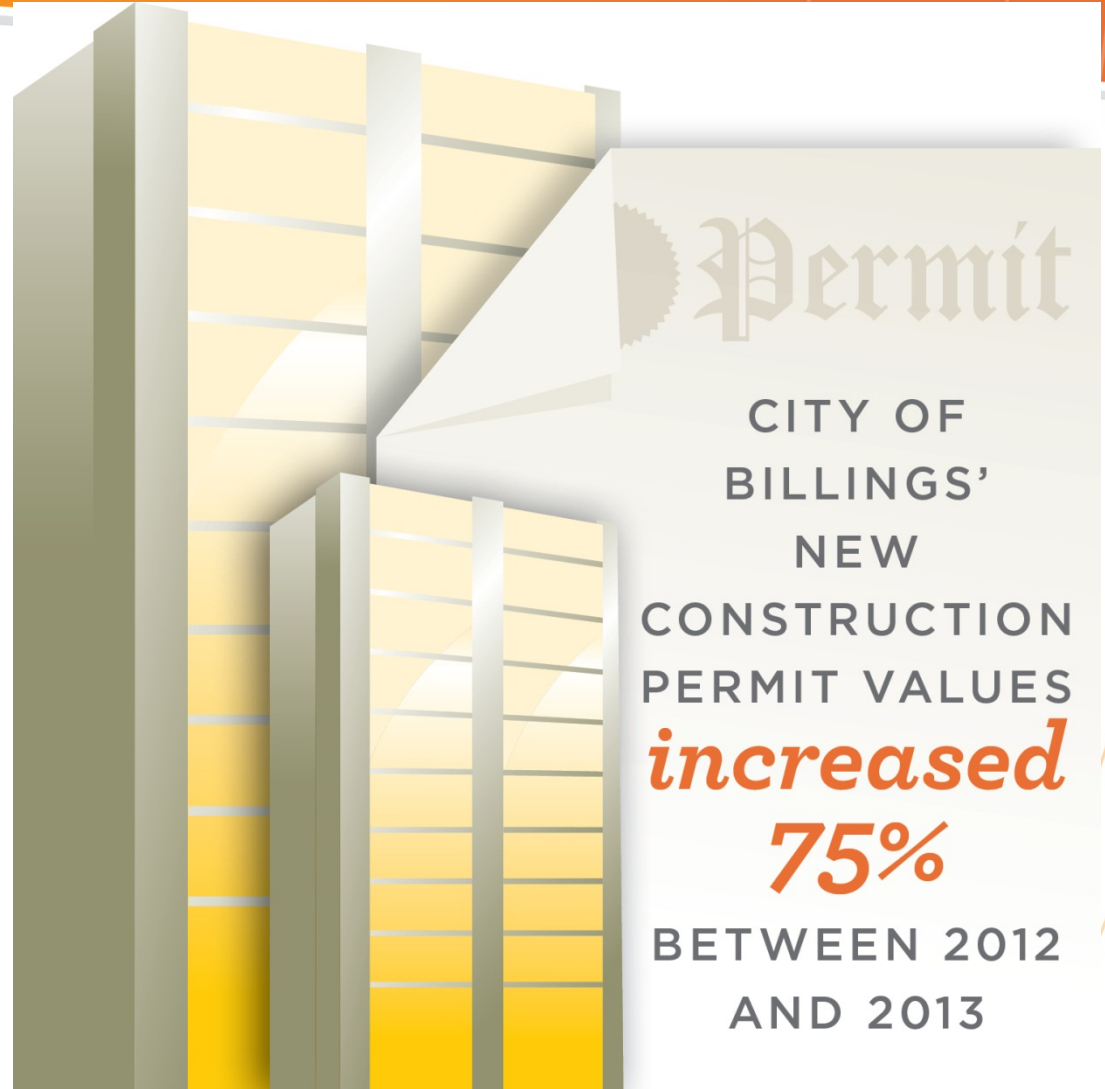


1. Essential to workforce retention and attraction
2. Stimulate private-sector investment



Private Investment

- 5 new hotel/motel--\$35.5 mil
- Fed Ex—150,000 square-feet
- Aspen Air— \$7.0 mil investment to double capacity
- Scheel's, West Park Plaza and other retail
- 360 Office Solutions
- Underriner Motors
- Rimrock Auto Group
- “New Banks” —Western Security, Stockman, Big Horn Bank, First Interstate,
- Investment in healthcare delivery system---key economic driver for our community



Healthcare Investment



\$50 million+
2013-2014
Investment





\$140 million+ Commercial Development 2013





Competition

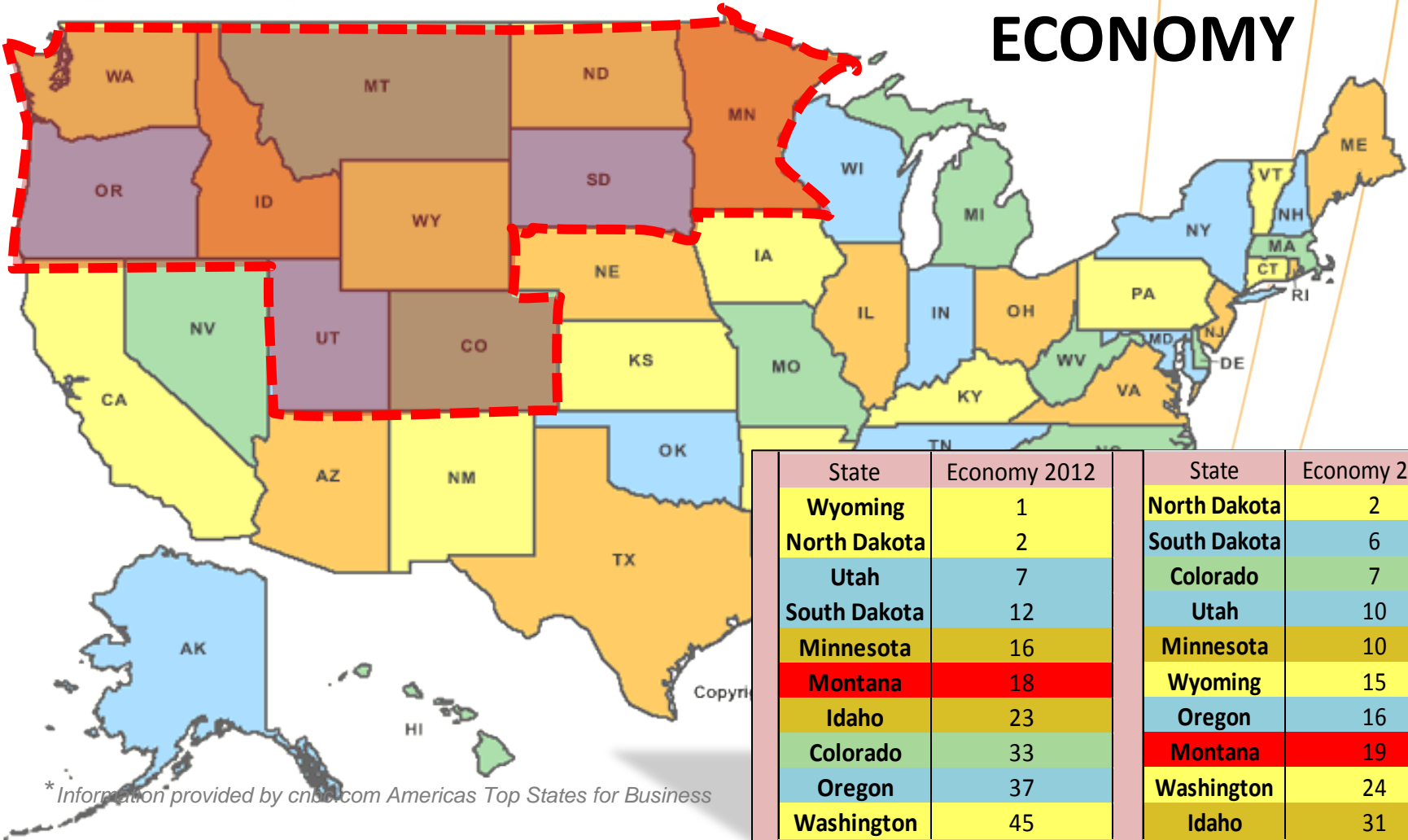


Remain:
*Regionally
Aware
&
Visionary!*



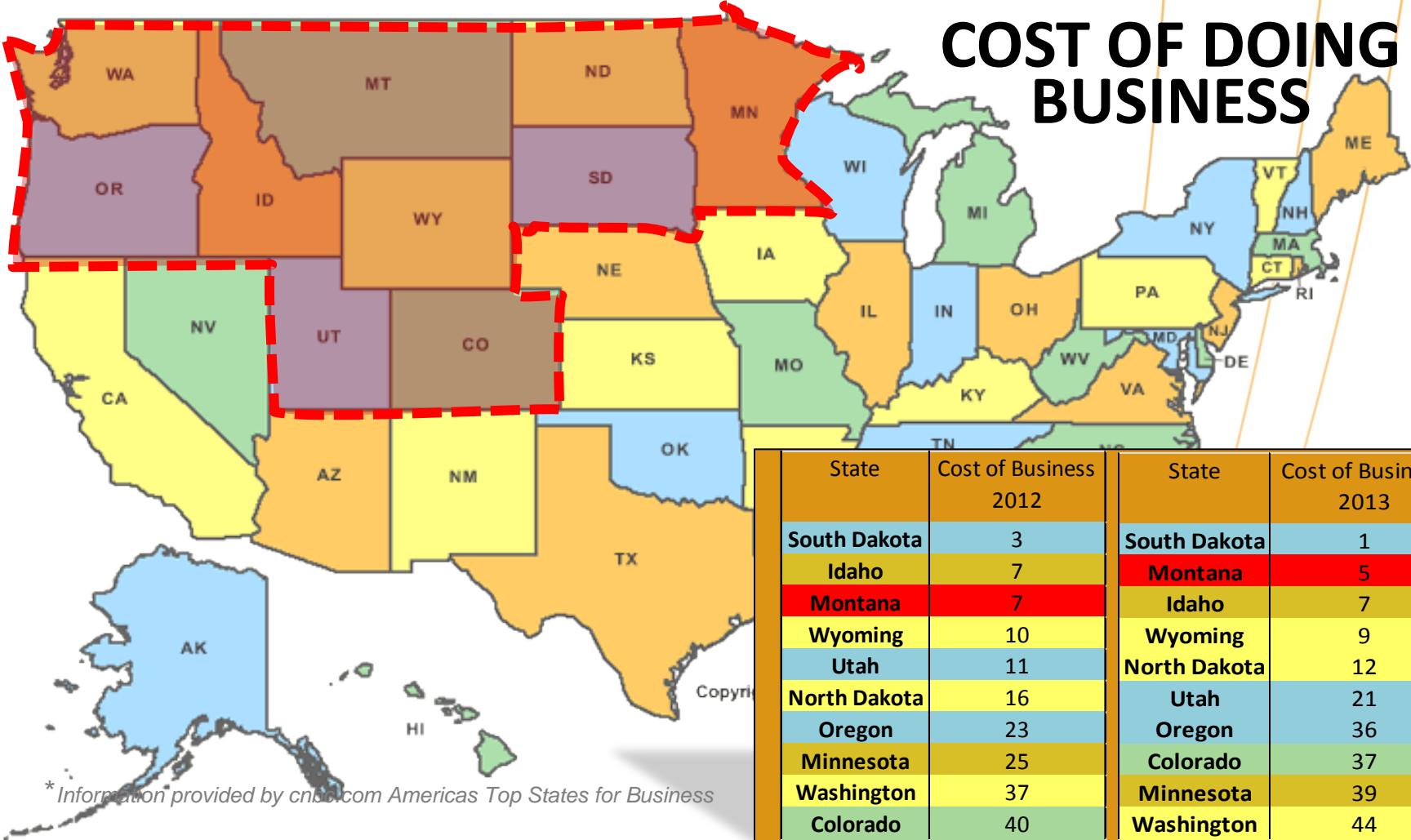
CNBC Top Ranked States

ECONOMY



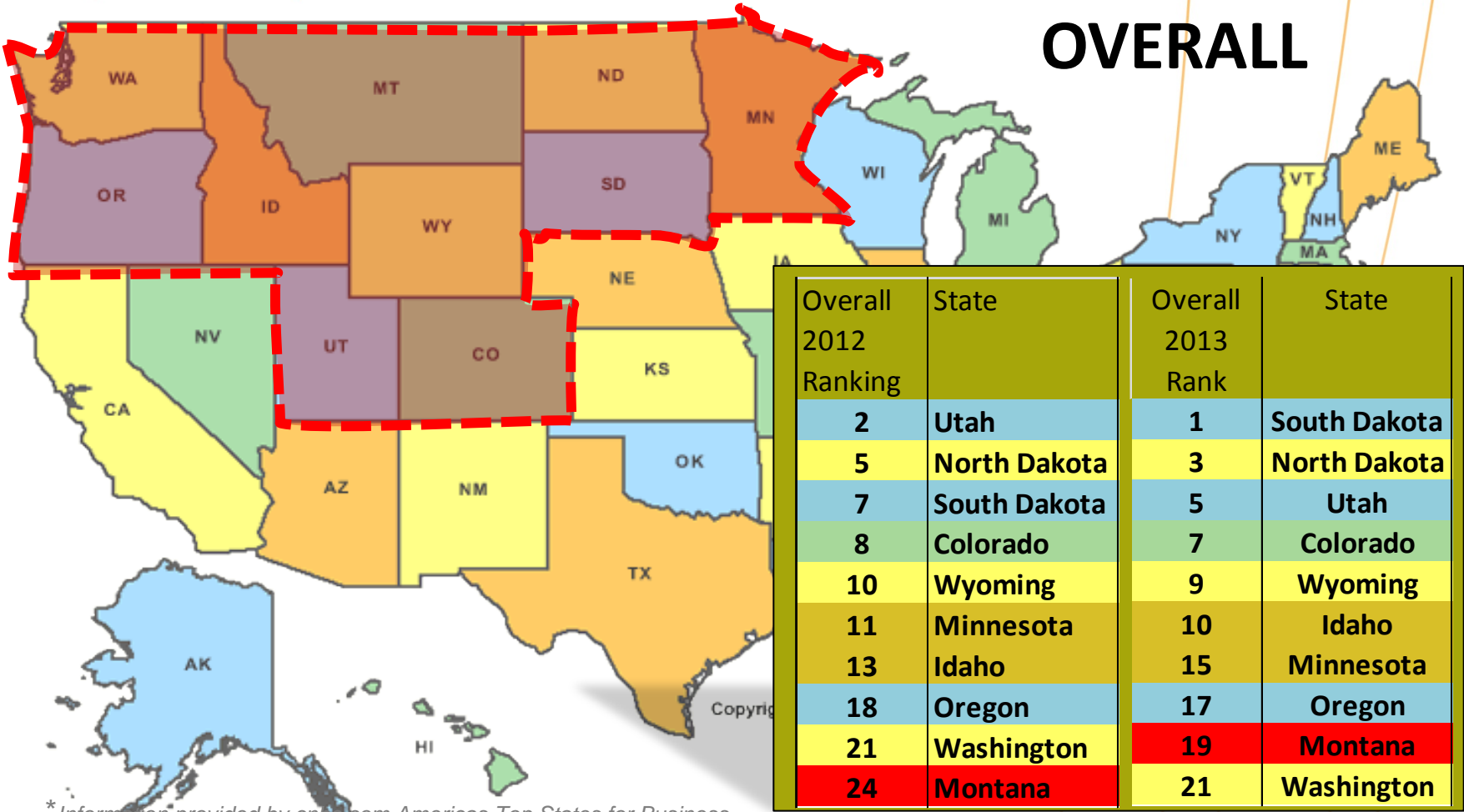
* Information provided by cnbc.com Americas Top States for Business

CNBC Top Ranked States



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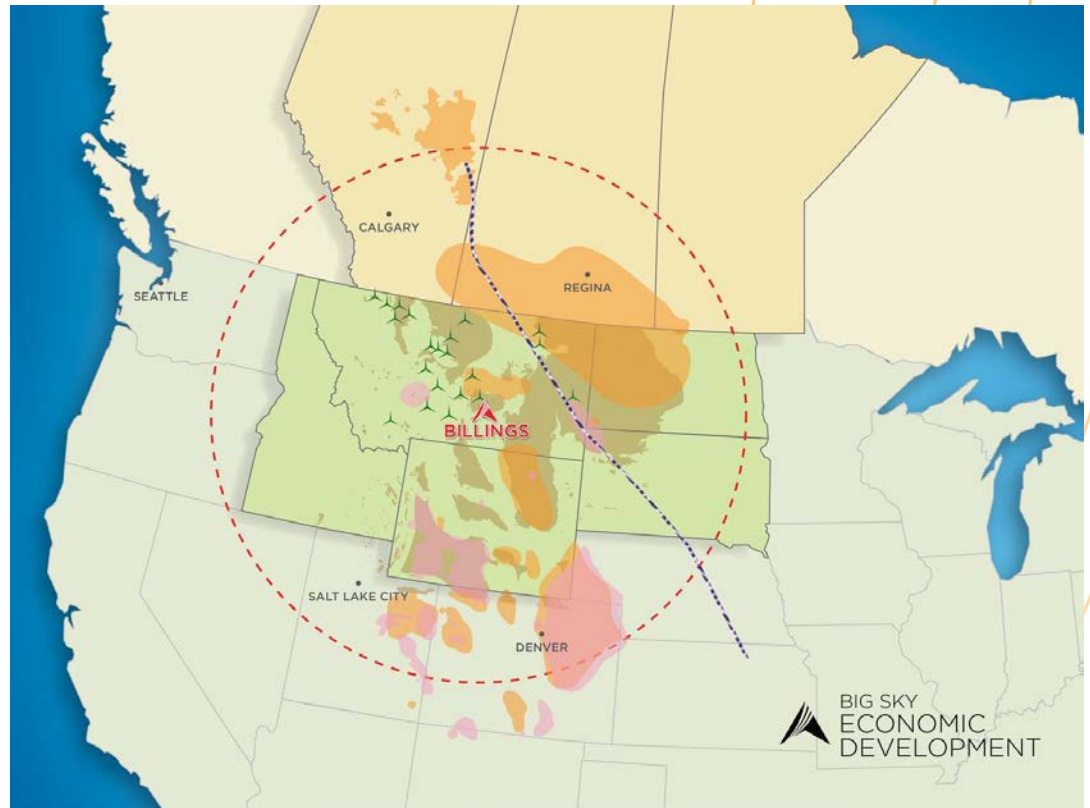
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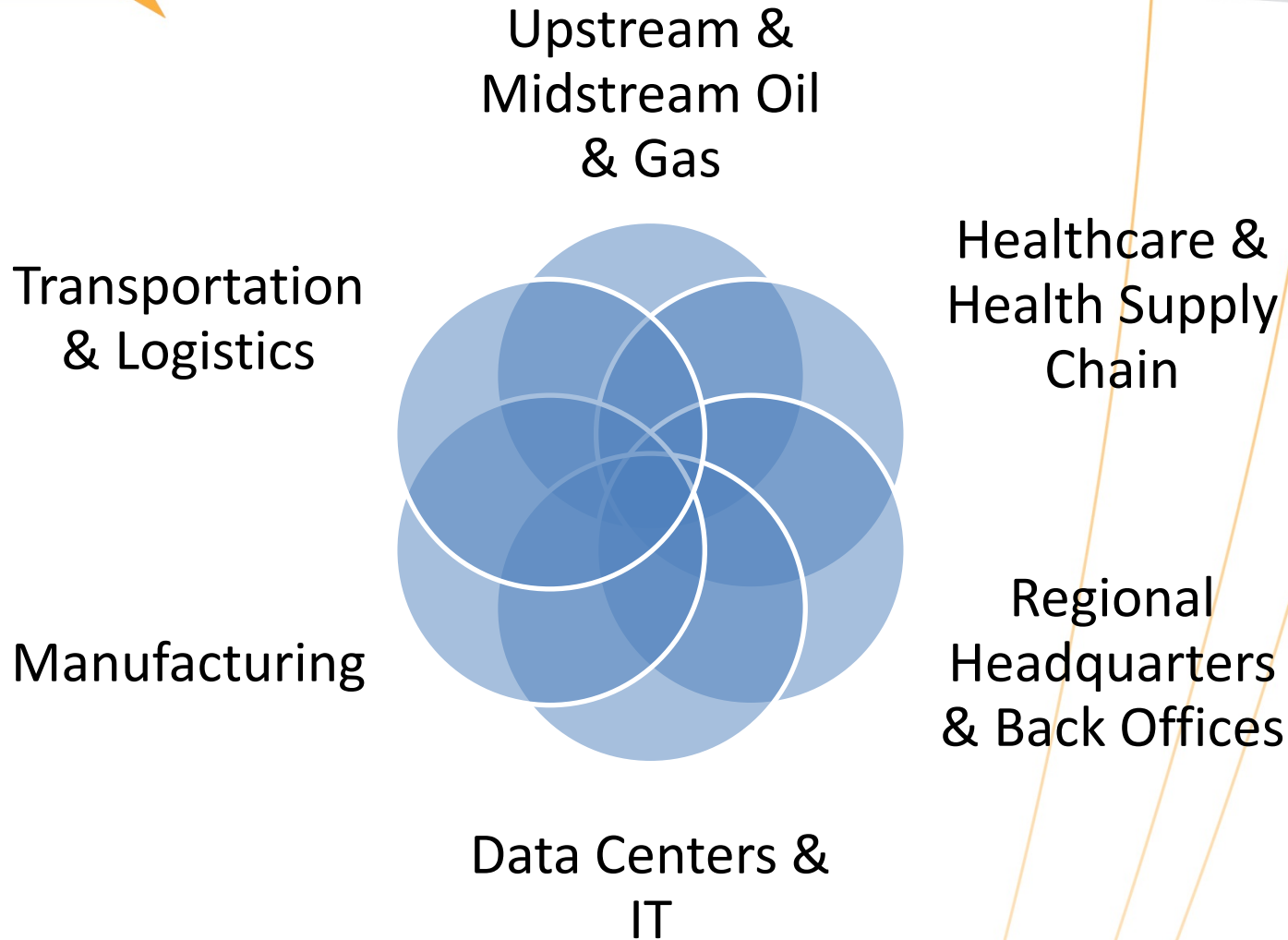
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Pay attention...

- Cost of doing business
- Overall business climate—state policies
- Support for existing small business and entrepreneurs
- What our business community and others are telling us about doing business in Yellowstone County



Our Target Industries





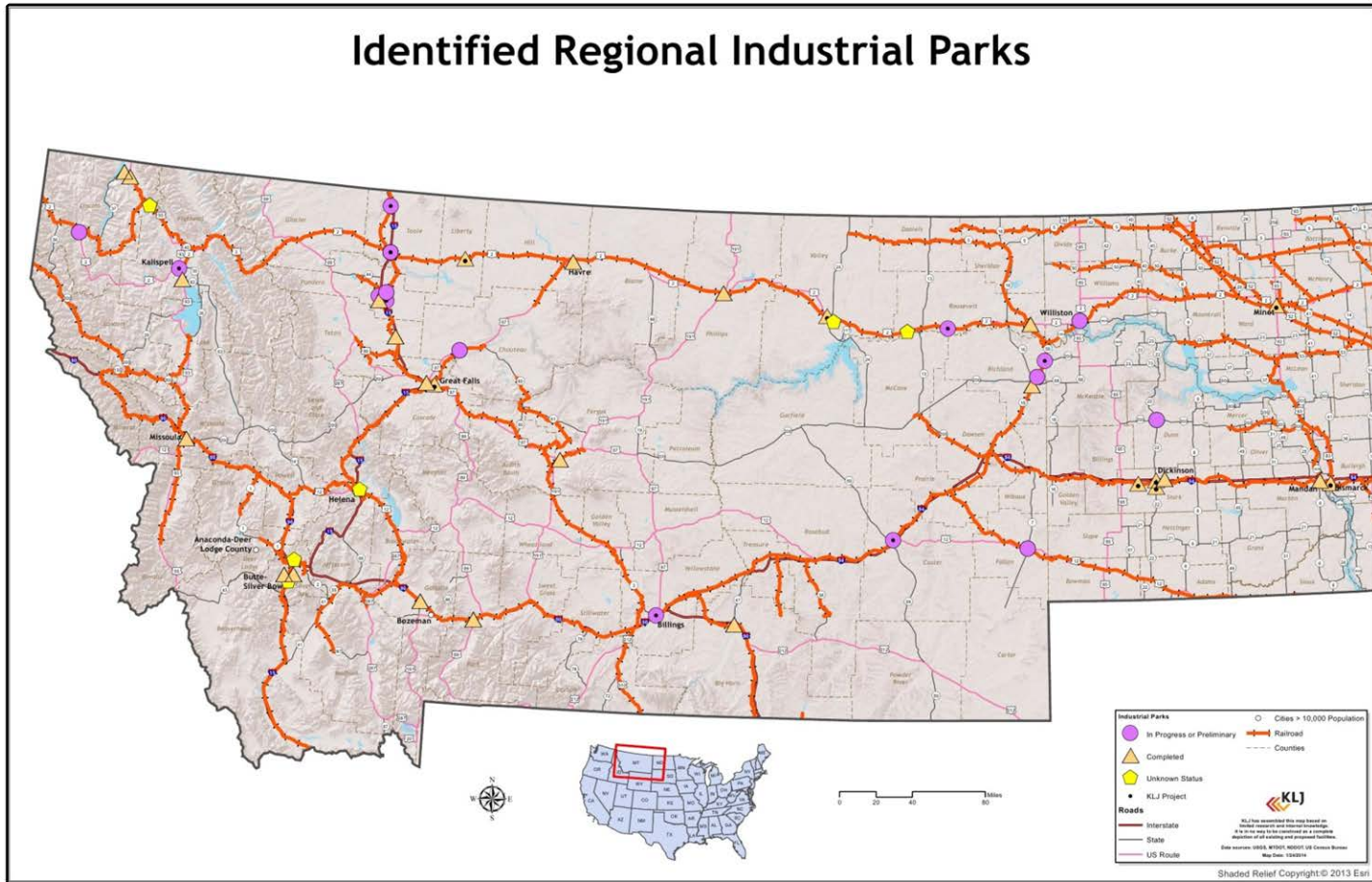
THINK

Billings
MONTANA

Our Target Industries



Identified Regional Industrial Parks





Workforce

Strategic

Community

Investment

***Remain regionally
aware and
visionary***

**Conclusion: Keys to
continued economic
success...**



An opportunity...



BIG SKY
BUSINESS
HEALTHCARE
SUMMIT

July 8-10, Crowne Plaza



View this presentation online
www.bigskyeconomicdevelopment.org



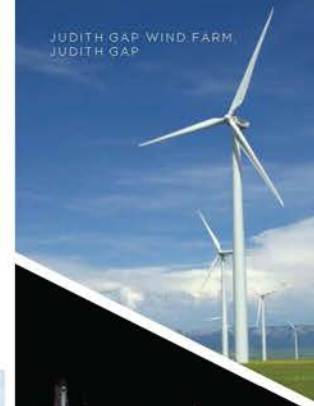
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